HFMA Region 9 Preparing Your Occupational Mix Survey

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Presented by:

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R-C Healthcare Management Services, Inc.

K. Michael Webdale Jr., CPA – President & CEO



Agenda

- General Overview
 - Occupational Mix background
 - Importance of Occupational Mix
 - Who has to participate in Occupational Mix Survey?
 - Survey due dates
- Discuss the categories for data input
 - Gathering data
- How occupational mix adjustment factor is calculated
- The impact on wage index
- Strategy for completion



Occupational Mix Background

- Section 304(c) of Public Law 106-544 amended section 1886(d)(3)(E) of the Social Security Act requires Centers of Medicare and Medicaid (CMS) to collect data every 3 years on the occupational mix of employees for each short-term, acute care hospital participating in the Medicare program.
- CMS estimates that it takes more than 480 hours to complete the occupational mix survey, including the time to review instructions, search existing data sources, gather the data needed, and complete and review the information collection.



Why is Occupational Mix Important?

- "The purpose of occupational mix is to control for the effect of the hospitals' employment choices on the wage index"
- "The varying labor cost associated with these choices reflect hospital management decisions rather than geographical differences in the costs of labor"
- To standardize skill mix across markets so that the wage index reflects only the pure price difference between markets and the nation
- If you decide to staff with higher RN levels your wage index is higher so Occupational Mix controls that effect



Why is Occupational Mix Important?

- Markets with an expensive mix of employees and contract labor have their AHW adjusted downward; those with a cheaper mix of employees and contract labor have their AHW increased
- The most important factor is RN hours to total nursing hours. The national percent from the previous survey was 71.5%, so if your RN percentage was greater than that, you received a negative occupational mix adjustment (OMA). If it was less than 71.5%, then the adjustment was a positive OMA



Why is it Needed?

- The Occupational Mix Survey is an integral part of the wage index
 - Nursing salaries as a percentage of total salaries are the portion of the wage index adjusted by the Occupational Mix Adjustment Factor
- The purpose of the data collection is to construct a Occupational Mix Adjustment Factor (OMAF) that will be applied to the FFY 2019, 2020 and 2021 wage index



What Has Been the Effect of the Occupational Mix?

- Small and rural hospitals that need to hire a certain number of RNs end up with a higher percentage of RN to total nursing hours
- These hospitals often receive a negative OMA due to this higher percentage
- The hospitals that the OMA was designed to help, or at least even the playing field, are the ones most often hurt by it



Who Must Participate?

- Any hospital that is subject to the Inpatient Prospective Payment System (IPPS) or any hospital that would be subject to IPPS if not granted a waiver
 - Excluded from the survey
 - Critical Access Hospitals
 - Any hospital that terminated participation in the Medicare program before January 1, 2016



Participation Rates

• Prior survey 94% Response Rate Nationally

State	Response	State	Response
Arkansas	90.9%	Oklaho ma	84.5%
Louisiana	81.5%	Texas	87.0%
Mississippi	90.0%		

 No Penalty for non-response in the past. CMS reserves the right to apply a penalty for non-response. Currently a nonresponding hospital receives its areas average occupational mix



Important Dates

- The Occupational Mix Survey is due July 3, 2017 and will be applied to the FFY 2019
 - Completed Occupational Mix Survey must be submitted to your fiscal intermediaries, on the Excel reporting form.
 - Form CMS 10079 OMS
 - The Excel version of the occupational mix survey can be downloaded from CMS website



Important Dates

- The fifth and most recent Occupational Mix survey was conducted from 1/1/13 to 12/31/13. Third and final year of impact begins October 1, 2017
- This filing is for calendar year 2016 (pay periods ending between January 1, 2016 and December 31, 2016)
 - They are looking for 26 pay periods without accruals or other adjustments
- Due July 3, 2017



Occupational Categories

- The occupational categories derive directly from the BLS employee categories
- Include employees, directly hired and acquired under contract
 - RNs
 - LPNs and Surgical Technologists
 - Nursing Aids, Orderlies, and Attendants
 - Medical Assistants
 - All Other Occupations



Occupational Categories

Occupational Category	Paid Salaries	Paid Hours	Average Hourly Wage (Salaries/Hours)
Nursing Occupation			
RNs			
LPNs and Surgical Technologists			
Nursing Aides, Orderlies, & Attendants			
Medical Assistants			
Total Nursing			
All Other Occupations			
Total (Nursing and All Other)			



Cost Centers to be Used for Occupational Categories – from Worksheet A

COST CENTER DESCRIPTIONS	Lines for 2552-10
Nursing Administration	13
Adults and Pediatrics (General Routine Care)	30
Intensive Care Unit	31
Coronary Care Unit	32
Burn Intensive Care Unit	33
Surgical Intensive Care Unit	34
Other Special Care (specify)	35
Nurse ry	43
Operating Room	50
Recovery Room	51
Delivery Room and Labor Room	52
Electrocardiology	66
Renal Dialysis	71
Ambul atory Surgi cal Center (Non-Distinct Part)	72
Other And llary	73
Clinics	90
Emergency	91
Observation Beds	92
lote: Subscripted cost centers that would normally fall into one of nese cost centers should be included on the survey.	



Gathering the Data

Paid Salaries

 Regular, overtime, vacation, holiday, sick, lunch, other paid time off, severance and bonuses

Paid Hours

- Regular, overtime, vacation, paid holiday, sick, lunch, other paid time-off and severance hours
- Overtime hours paid at time and a half should be recorded as one hour
- Salaried employees paid a fixed rate should be 40 hours per week or hours actually worked
- Do not include non-paid lunch periods, and on-call hours in the total paid hours
- No hours are required for bonus pay



Who May be Involved in the Process

- Chief Nursing Officer
- Payroll
- Human Resources



Registered Nurse Wage Data

• May 2015 U.S. BLS wage data:

Highest - California \$48.68 AHW \$101,260 annual
 Lowest - Iowa \$26.46 AHW \$55,040 annual

• RN wage data for Region 9:

STATE	AHW	ANNUAL
Arkansas	\$27.34	\$56,870
Louisiana	\$30.03	\$62,450
Mississippi	\$27.39	\$56,980
Oklaho ma	\$28.39	\$59,040
Texas	\$33.60	\$69,890



Contract Labor

- Include all contract labor included on Worksheet S-3
 - Line 11 Direct Patient Care
 - Lines 28, 33 and 35 Contracted A&G, Dietary & Housekeeping
 - Use amounts paid in calendar year 2016



What is Not Included

- Employees in areas excluded from IPPS
 - Skilled-nursing facilities, psychiatric, or rehabilitation units
 - Worksheet S-3, Part II, Lines 9 and 10
 - Part A Teaching Physician, Physician Part B, and CRNAs
 - Worksheet S-3, Part II, Lines 3, 4.01, 5, & 6
 - Interns and Residents
 - Worksheet S-3, Part II, Lines 7



Occupational Mix Adjustment Factor

- CMS calculator at CMS Website
- https://www.cms.gov/Medicare/Medicare-Fee-for-Service-Payment/AcuteInpatientPPS/Wage-Index-Files-Items/FY-2016-Wage-Index-Home-Page.html
 - Then scroll down for FY 2016 Final Rule AHW Calculator.



OMA Calculator

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PN and Surgical Technicians	0	0	0.00%	\$22.767361175	0				
National Nurse Aides, Or derlies, and Attendants	0	0	0.00%	\$15.955866208	0				
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OMA Calculator

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PN and Surgical Tech nicians	C	0	0.00%	\$22.767361175	0				
National Nurse Aides, Orderlies, and Attendants	C	0	0.00%	\$15.955866208	0				
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OMA Calculator Spread sheet for Final FY 2016 Calculation of Provider Occupational Mix AHW You Must Fill Out the AHW Calculator Tab Before Filling Fields in PNK are filled in by the provider from the provider's occupation all mix spreadsheet Fields in GREEN are filled in from IPPS wage index Web Site or Federal Registers Fields in **PINK** are filled in by Fields in BOLD and/or Blue are calculated fields-DONOT ENTER any information here the provider from the provider's Provider Information Provider Number occupational mix spreadsheet MAC# Occ Mix Begin Date Occ Mix End Date step 1 step 2 step 3 Nurse Occ FY 2015 Final Final FY 2015 Provid er Mix Pr ovi der Provider National AHWs by Occ Mix Provider Occ Provider % by Adjusted National Adjusted Adju stment % by RN Fields in BOLD Mix Hours Subcategor y Subcategory AHW Nurse AHW Factor Total □ and/or BLUE are | Na | Calculated fields-0.00% \$38.82390220 0.00% \$22 767361 179 0.00% \$15.95586620 calculated fields--\$32.875956041 0.0000 0.00% - DO NOT ENTER any information 0.00% here Wage Data from Cost Report Wages (From S-3, Parts II and III) These are inflated wages, from cell B97 from AHW calculator). Hours (From S-3, Parts II and III) (Revised hour s from cell B98 from AHW calculator). ALSO BE LINKED TO THE 2552-10 (Should match AHW in cell B100 from AHW calculator). Fields in GREEN are filled in Nurse Occ Mix Wages step 7 All Other Unadjusted Occ Mix Wages Total Occ Mix Wages step 7 from IPPS wage index Web step8 **Site or Federal Registers** Final Occ Mix Adjusted AHW



Occupational Mix Adjustment Factor

- Calculate Impact on AHW
 - Step 1 Determine % of each subcategory by hours
 - Step 2 Multiply each subcategory by National AHW
 - Step 3 Determines AHW by subcategory
 - Step 4 Sum for Hospital Nursing AHW
 - Step 5 Compare Hospital Nursing AHW to National
 - Step 6 Calculates Nurse Occ Mix factor
 - Step 7 Multiply this by Nursing % to total
 - Step 8 Add to "All Other" %



Positive Occupational Mix Adjustment

Spreadsheet for Final FY 2013 Calculation of Provider Occupational Mix AHW

ou Must Fill Out the AHW Calculator Tab Before Filling Out the Occupational Mix Calculator

Fields in PINK are filled in by the provider from the provider's occupational mix spreadsheet

Relds in GREEN are filled in from IPPS wage index. Web Site or Federal Registers.
Relds in BOLD and or Blue are calculated fields—DONOTENTER any information here.

Provider Information	
Provider Number	
FI#	
Occ Mix Begin Date	1/1/2009
Occ Mix End Date	12/31/2009

			step 1	step 2	step 3	step 5	step 6	in step 7
			Provider % by	FY2011 Final National AHWs by Subcategory		Final FY 2011 National Adjusted Nurse AHW	Nurse Occ Mix Adjustment Factor	Provider %
RN	2 500 000	74.000.0m	67.92%	\$37,435806262	25.425025	•		,
LPN and Surgical Technicians	169,000	3,200,000	4.59%	\$21.779745192	0.9999394			
National Nurse Aides, Orderlies, and Attendants	1,000,000	14,000,000	27.17%	\$15.334363984	4.1658147			
Medical Assistants	12,000	150,000	0.33%	\$17.232523608	0.0561777			
Total Nurse Hours and Salaries	3,681,000	91,350,000			30.646956	\$31.852574284	1.0393	47.74%
ALLOTHER	4,500,000	100,000,000			step 4			52.26%
TOTAL	8.181.000	191.350.000			·			

Wage Data from Cost Report						
Wages (From S-3, Parts II and III)	\$146,433,33 These are inflated wages, from cell B99 from AHW calculator).					
Hours (From S-3, Parts and I)	3 125 000 Revised hours from cell B 100 from AHW calculator).					
Unadjusted AHW	46.8586678 Should match A HW in cell B 103 from AHW calculatα).					

Nurse Occ Mix Wages	\$72,656,961step 7
All Other Unadjusted Occ Mix Wages	\$76,526,437 step 7
Total Occ Mix Wages	\$149,183,398step 8
Final Coo Mix Adjusted AHM	47 729 69 795 atom 9

Occupational Mix Adjustment

1.9%



Medicare Reimbursement Experts Since 1990

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Positive Occupational Mix Adjustment

Spreadsheat for Final EV 2013 Calculation of Provider Occurational Mix AHW

Fields in PINK are filled in by the provider from the provider's occupational mix spreadsheet

Fields in GREEN are filled in from IPPS wage index. Web Site or Fe deral Registers. Fields in **BOLD** and or **Blue** are calculated fields—DONOTENTER any information here.

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LPN and Surgical Technicians	169,000	3,200,000	4.59%				-
National Nurse Aides, Orderlies, and Attendants	1,000,000	14,000,000	27.17%			Н	Provider % by
Medical Assistants	12,000	150,000	0.33%				Pidvidei /oby L
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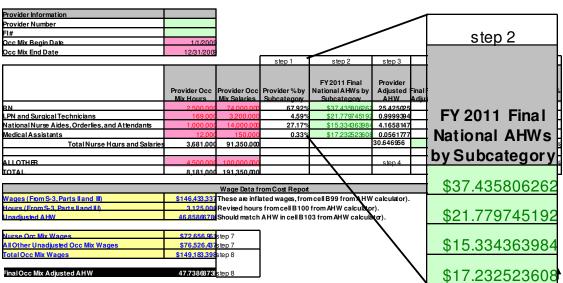
Occupational Mix Adjustment

1.9%



Positive Occupational Mix Adjustment Spreadsheet for Final FY 2013 Calculation of Provider Occupational Mix AHW You Must Fill Out the AHW Calculator Tab Before Filling Out the Occupational Mix Calculator Fields in PINK are filled in by the provider from the provider's occupational mix spreadsheet

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Occupational Mix Adjustment

1.9%



Positive Occupational Mix Adjustment

Spreadsheet for Final FY 2013 Calculation of Provider Occupational Mix AHW

Fields in PINK are filled in by the provider from the provider's occupational mix spreadsheet

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Fields in BOLD and/or Blue are calculated fields-DONOTENTER any information

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RN LPN and Surgical Technicians	2,500,000 169,000	3,200,000	67.92% 4.59%	\$37,435806262 \$21,779745192	25.425025 0.9999394		Adjusted AHW
National Nurse Aides, Orderlies, and Attendants	1.000.000	14.000.000	27.17%		4.1658147		Aujusteu Aliw
Medical Assistants	12.000	150.000	0.33%		0.0561777		25 425025
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Occupational Mix Adjustment

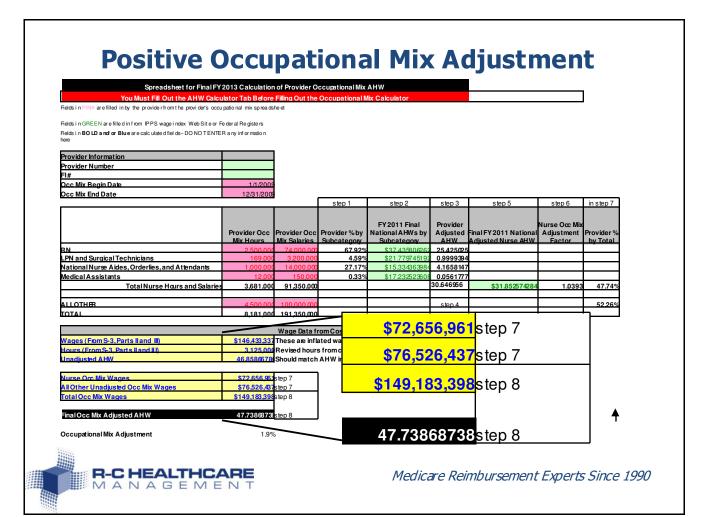
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Positive Occupational Mix Adjustment Spreadsheet for Final FY 2013 Calculation of Provider Occupational Mix AHW Fields in PINK are filled in by the provider from the provider's occupational mix spreadsheet Fields in GREEN are filled in from IPPS wage index. Web Sit e or Fe der all Registers Fields i n BO LD a nd/ or Blue are calc ulate d fiel ds-DO NO TENTER a ny informatio n Provider Information Provider Number step 5 Occ Mix Regin Date Occ Mix End Date vider usted I HW Provider Occ Mix Hours LPN and Surgical Technicians National Nurse Aides, Orderlies, and Attendants Final FY 2011 National 999394 358147 **Adjusted Nurse AHW** Medical Assistants Total Nurse Hours and Salarie 3,681,000 47.749 1.0393 ALLOTHER TOTAL 52 269 Vages (From S-3, Parts II and III) \$146,433,337 Hours (From S-3, Parts Hand III) 3 125 000 usted AHW All Other Unadjusted Occ Mix Wages \$76,526,437 \$149.183.39 \$31.852574284 Final Occ Mix Adjusted AHW Occupational Mix Adjustment 1.9% R-C HEALTHCARE Medicare Reimbursement Experts Since 1990 MANAGEMENT

Positive Occupational Mix Adjustment Spreadsheet for Final FY 2013 Calculation of Provider Occupational Mix AHW Fields in PINK are filled in by the provider from the provider's occupational mix spreadsheet Fields in GREEN are filled in from IPPS wage index. Web Sit e or Fe der all Registers Fields i n BO LD a nd/ or Blue are calc ulate d fiel ds-DO NO TENTER a ny informatio n Provider Information Provider Number step 6 Occ Mix Regin Date Occ Mix End Date Provider Adjusted Final FY 2011 National AHW Adjusted Nurse AHW Provider Occ Mix Hours Nurse Occ Mix LPN and Surgical Technicians National Nurse Aides, Orderlies, and Attendants Adjustment 21.779745192 0.9999394 15.33436398 4.1658147 Medical Assistants **Factor** 17.232523608 0.0561777 Total Nurse Hours and Salarie 3,681,000 47.749 ALLOTHER TOTAL Vages (From S-3, Parts II and III) \$146,433,337 99 from AHW calculator). Hours (From S-3, Parts II and III) 3.125.000 HW calculator). usted AHW AHW calculator). All Other Unadjusted Occ Mix Wages \$76,526,43 \$149.183.39 1.0393 Final Occ Mix Adjusted AHW Occupational Mix Adjustment 1.9% R-C HEALTHCARE Medicare Reimbursement Experts Since 1990 MANAGEMENT

Positive Occupational Mix Adjustment Spreadsheet for Final FY 2013 Calculation of Provider Occupational Mix AHW Fields in PINK are filled in by the provider from the provider's occupational mix spreadsheet Fields in GREEN are filled in from IPPS wage index. Web Sit e or Fe der all Registers Fields i n BO LD a nd/ or Blue are calc ulate d fiel ds-DO NO TENTER a ny informatio n Provider Information in step 7 Provider Number Occ Mix Regin Date Occ Mix End Date step3 Provider Adjusted Final FY 2011 National AHW Adjusted Nurse AHW Provider Occ Mix Hours **Provider %** by Total LPN and Surgical Technicians National Nurse Aides, Orderlies, and Attendants 779745192 0.9999394 5.33436398 4.1658147 Medical Assistants 7.232523608 0.0561777 Total Nurse Hours and Salarie 47.749 3,681,000 ALLOTHER TOTAL Wages (From S-3, Parts II and III) \$146,433,337 The 9 from AHW calculator). Hours (From S-3, Parts II and III) 3.125.000 Re W calculator). usted AHW 4HW calculator). 47.74% All Other Unadjusted Occ Mix Wages \$76,526,437 \$149.183.39 52.26% Final Occ Mix Adjusted AHW Occupational Mix Adjustment 1.9% R-C HEALTHCARE Medicare Reimbursement Experts Since 1990 MANAGEMENT



Negative Occupational Mix Adjustment

Spreadsheet for Final FY 2013 Calculation of Provider Occupational Mix AHW

You Must Fill Out the AHW Calculator Tab Before Filling Out the Occupational Mix Calculato

Fields in PINK are filled in by the provider from the provider's occupational mix spreadsheet

Fields in GREEN are filled in from IPPS wage index. Web Sit e or Fe der all Registers

Fields i n BO LD a nd/ or Blue are calc ulated fields-DO NO TENTER any information here

Provider Information	
Provider Number	
FI#	
Occ Mix Begin Date	1/1/2009
Occ Mix End Date	12/31/200

			step 1	step 2	step 3	step 5	step 6	in step 7
	Provider Occ Mix Hours		Provider % by Subcategory	FY 2011 Final National AHWs by Subcategory	Provider Adjusted AHW	Final FY 2011 National Adjusted Nurse AHW	Nurse Occ Mix Adjustment Factor	Provider % by Total
RN	1,000,000	35,000,000	84.469	\$37.435806262	31.6180			
LPN and Surgical Technicians	170,000	3,000,000	14.369	\$21.779745192	3.1271594			
National Nurse Aides, Orderlies, and Attendants	14.000	200,000	1.189	\$15,334363984	0.1813185			
Medical Assistants			0.00%	\$17.232523608				
Total Nurse Hours and Salaries	1.184.000	38.200.000			34.926557	\$31.852574284	0.9120	32.59%
	, ,	, ,						
ALLOTHER	3,800,000	79,000,000			step 4			67.41%
TOTAL	4,984,000	117,200,000						

Wage Data from Cost Report			
Wages (FipmS-3, Parts II and III)	\$146,433,337 These are inflated wages, from cell B99 from AHW calculator).		
Hours (From S-3, Parts II and II I)	3,125,004 Revised hours from cell B100 from AHW calculator).		
Unadjusted AHW	46.8586678 Should match A HW in cell B 103 from AHW calculator).		

Nurse Occ Mix Wages	\$43,527,57	step 7
All Other Unadjusted Occ Mix Wages	\$98,705,06	step 7
Total Occ Mix Wages	\$142,232,63	step 8
•		l '
Final Occ Mix Adjusted AHW	45.5144446	step 8





Medicare Reimbursement Experts Since 1990

2.9%

How Significant an Impact on the Wage Index?

- Largest Impact typically occurs in CBSAs where there are few hospitals:
- San Luis Obispo-Paso Robles-Arroyo Grand, CA (42020) – 6.40% decrease
- Lebanon, PA (30140) 14.20% increase



Impact on Wage Index for Arkansas CBSA's

CBSA	NA M E	WI without OCC MIX	OCC MIX Adjustment	FY 2017 WI
			_	
04	ARKANSAS-RURAL	0.7211	0.0155	0.7366
	Fayetteville-Springdale-Rogers, AR-			
22220	MÓ	0.8396	0.0235	0.8631
22900	Fort Smith, AR-OK	0.7280	0.0163	0.7443
26300	Hot Springs, AR	0.8393	0.0210	0.8603
27860	Jonesboro, AR	0.7803	0.0035	0.7838
30780	Little Rock-N. Little Rock-Conway, AR	0.8030	0.0011	0.8041
32820	Memphis, TN-MS-AR	0.8721	(0.0035)	0.8686
38220	Pine Bluff, AR	0.7867	0.0170	0.8037
45500	Texarkana, TX-AR	0.7712	(0.0113)	0.7599



Impact on Wage Index for Louisiana CBSA's

CBSA	NA M E	WI without OCC MIX	OCC MIX Adjustment	FY 2017 WI
19	LOUISIANA-RURAL	0.7091	0.0124	0.7215
10780	Alexandria, LA	0.7909	(0.0036)	0.7873
12940	Baton Rouge, LA	0.7910	(0.0001)	0.7909
25220	Hammond, LA	0.8559	(0.0117)	0.8442
26380	Houma-Thibodaux, LA	0.7215	0.0050	0.7215*
29180	Lafayette, LA	0.7751	(0.0055)	0.7696
29340	Lake Charles, LA	0.7482	0.0119	0.7601
33740	Monroe, LA	0.7645	0.0030	0.7675
35380	New Orleans-Metairie, LA	0.8136	0.0055	0.8191
43340	Shreveport-Bossier City, LA	0.9204	(0.0012)	0.9192

^{*} Receiving rural floor



Impact on Wage Index for Mississippi CBSA's

CBSA	NA M E	WI without OCC MIX	OCC MIX Adjustment	
25	MISSISSIPPI-RURAL	0.7440	(0.0044)	0.7396
25060	Gulfport-Biloxi-Pascagoula, MS	0.7573	(0.0020)	0.7553
25620	Hattiesburg, MS	0.7853	0.0087	0.7940
27140	Jackson, MS	0.7838	(0.0124)	0.7714
32820	Memphis, TN-MS-AR	0.8721	(0.0035)	0.8686



Impact on Wage Index for Oklahoma CBSA's

CBSA	NA M E	WI without OCC MIX	OCC MIX Adjustment	FY 2017 WI
37	OKLAHO MA-RURAL	0.7781	0.0043	0.7824
21420	Enid, OK	0.8603	(0.0044)	0.8559
22900	Fort Smith, AR-OK	0.7824	0.0163	0.7824*
	Lawton, OK	0.7985	0.0022	0.8007
36420	Oklahoma City, OK	0.9010	(0.0049)	0.8961
	Tulsa, OK	0.7919	0.0069	0.7988

^{*} Receiving rural floor



Impact on Wage Index for Texas CBSA's

CBSA	NA M E	WI without OCC MIX	OCC MIX Adjustment	FY 2017 WI
45	TEXAS-RURAL	0.7722	0.0045	0.7767
10180	Abilene, TX	0.8143	0.0259	0.8402
11100	Amarillo, TX	0.8151	(0.0203)	0.7948
12420	Austin-Round Rock, TX	0.9597	(0.0076)	0.9521
13140	Beaumont-Port Arthur, TX	0.8321	(0.0250)	0.8071
15180	Brownsville-Harlingen, TX	0.8162	0.0122	0.8284
17780	College Station-Bryan, TX	0.8859	(0.0079)	0.8780
18580	Corpus Christi, TX	0.8507	(0.0139)	0.8368
19124	Dallas-Plano-Irving, TX	0.9811	(0.0017)	0.9794



Impact on Wage Index for Texas CBSA's

CBSA	NA M E	WI without OCC MIX	OCC MIX Adjustment	FY 2017 WI
21340	El Paso, TX	0.7915	0.0007	0.7922
23104	Fort Worth-Arlington, TX	0.9407	(0.0089)	0.9318
1	Houston-The Woodlands-Sugar Land, TX	0.9610	0.0043	0.9653
28660	Killeen-Temple, TX	0.9071	0.0342	0.9413
29700	Laredo, TX	0.7767	0.0030	0.7767*
30980	Longview, TX	0.8135	(0.0063)	0.8072
31180	Lubbock, TX	0.8511	0.0044	0.8555
32580	McAllen-Edinburg-Mission, TX	0.8013	0.0013	0.8026
33260	Midland, TX	0.9050	(0.0137)	0.8913

^{*} Receiving rural floor



Impact on Wage Index for Texas CBSA's

CBSA	NA M E	WI without OCC MIX	OCC MIX Adjustment	FY 2017 WI
36220	Odessa, TX	0.9077	(0.0131)	0.8946
41660	San Angelo, TX	0.8388	0.0259	0.8647
41700	San Antonio-New Braunfels, TX	0.8528	0.0089	0.8617
43300	Sherman-Denison, TX	0.8902	(0.0230)	0.8672
45500	Texarkana, TX-AR	0.7767	(0.0113)	0.7767*
46340	Tyler, TX	0.8307	(0.0015)	0.8292
47020	Victoria, TX	0.8455	(0.0291)	0.8164
47380	Waco, TX	0.8188	0.0129	0.8317
48660	Wichita Falls, TX	0.8817	0.0079	0.8896

^{*} Receiving rural floor



Strategy for Optimization

- Minimize the RN percentage and maximize the other three components of the first category
- Your hospital's percentage of RN hours to total nursing hours will be compared to the national average
- If you're above the national average, you get a negative adjustment; below national figures gives a positive adjustment
- The national average in the last survey was 71.5%.



Job Titles & Patient Care

As you review job titles, ask yourself;

"Are they involved in patient care?"



What Does the RN Do?

- When categorizing RNs, include only those involved with patient care
- Those performing solely administration functions should be included in "ALL OTHER" category
- Also look at RNs on floors that may be solely administrative or educational



Nursing Occupation Categories

- The categories of LPN's, nurse aides, orderlies, attendants and medical assistants need to be scrutinized so that they are included in an effort to dilute the RN impact
- Other departments should be investigated to see if they have any employees who actually do the work of LPN's, aides, orderlies and attendants
- Examples include patient transport and non-excluded clinics



Where to Assign the Data

- Director of Nursing or anyone handling those functions should be in the "All Other" category
- Transportation for surgery
 - Include in LPN's and Surgical Technologists per the instructions
- Advanced Practice Nurses
 - Exclude if billed under Part B
 - Instructions say to include in "All Other" if included on S-3



What's Next?

- Plan ahead Data required is this calendar year
 - Who is preparing the form?
- Collecting your data
 - Pay Periods ending between January 1, 2016 December 31, 2016
 - Contract labor hours
 - Home office
 - Related organization



Questions

- K. Michael Webdale, CPA President & CEO
 - mwebdale@rcmgmt.com
- Dave Hanak- Director, Sales & Marketing
 - dhanak@rcmgmt.com
 - (602) 995-9420 or (800) 862-5368
 - www.rcmgmt.com
 - info@rcmgmt.com

